



# GRAND COUNTY GENERAL PLAN 2030

*"Adventurous Small Town Spirit"*

## SECTION SIXTEEN: IMPLEMENTATION STRATEGIES

### 1. OVERVIEW

Some master plans and studies may be considered by the Planning and County Commissions and formally adopted while others remain informal (see the attached matrix for the current status). Potential working groups are indicated in italics next to each responsible sector. Bold and italicized plans form the basis of shorter-term strategies with key indicators, linked to capital, health and social improvement plans as demonstrated in SECTION FIVE – Sustainability.

### 2. PEOPLE AND DECISION MAKING – ELECTEDS (COMMISSION, COUNTY ATTORNEY, CLERK, RECORDER, SHERIFF)

*Community Groups/Clubs; Advisory Committees (Development Review, Planning Commission, Regional Authorities, Working Groups, Special Districts, Boards)*

Community engagement helps promote the General Plan and informs the Commission's decision-making process. A public engagement or decision-making process references the need to consult the community on an early and ongoing basis. Mechanisms to actualize this plan should be implanted within Administration and the Commission and their effectiveness reported on an annual basis.

The indicator's section of this plan (Appendix 17.4) stresses the importance of trend data in working rationally through the current planning steps to reach long term goals; and then measuring and reporting. An annual report card should accompany the budget report, and highlight important successes and shortcomings.

#### **Decision Making Strategy**

1. Adopt a Communication Strategy to recognize this plan and the Commission and Community Strategic Plan;
2. Consider integrating elected decision-making strategy into a joint County Strategic Plan;
3. Adopt a public engagement master plan;
4. Engage regional planning efforts through joint elected official's meetings and planning commission meetings;
5. Reference strategic plans developed by community partners and develop compatible implementation objectives (e.g. Moab, San Juan County, Parks, BLM and SITLA);
6. Work with partners to develop focus groups and measure key indicators on an annual basis, and report to the Commissions;
7. Facilitate not for profit societies and mutual engagement activities (e.g. Events);
8. Form and foster task forces for Commission action and administrative committees to increase transparency (e.g. Senior Leadership Team; Labor/Management);
9. Foster and support the Development Review Team (DRT) to continue reviewing current planning projects but adapting to capital and master plans;
10. Develop social media, online newsletters, public bulletins, and newspaper and an on-



# GRAND COUNTY GENERAL PLAN 2030

## *"Adventurous Small Town Spirit"*

- line engagement platform – Commission corner Q & A;
11. Consider annual elected official's session with other municipalities (joint meetings with Moab and San Juan County together) for information and strategic objective sharing;
  12. Develop a strategy for planning commission engagement and information sharing on an annual basis; and
  13. Engage mutual planning efforts with health care, parks, and public lands, colleges, educational institutions and school divisions.

### **3. ADMINISTRATION (COUNTY ADMINISTRATOR)**

*Standing Committees, Management, Labor Relations, Information Technology User's group and Design and Implementation Committee; Communication Committee; Senior Leadership Team and Strategic Plan Report*

Administration guides and coordinates departments in service delivery and Commission actions, facilitating the public record, finances, and attorney functions. The County Administrator's office coordinates cross-departmental tasks, identifies strategic planning goals, work programs and indicators, and reports quarterly and annually.

The County Administrator coordinates policy initiatives through the County Commission, endorses and helps develop policies and procedures and administers the County Strategic Plan:

14. Consolidate the County Code into a cohesive digital document;
15. Update the Information Technology Strategic Plan;
16. Coordinate work program and indicators linked to the County/Community Strategic Plan and the General Plan;
17. Annual human resources training and performance analysis;
18. Administration communication actions through Communication Strategic Plan and report annually;
19. Annual budgeting and financial oversight, including cost centers, capital improvement, and levels of services;
20. Capital Improvement Plan and Impact fee ordinance;
21. Organizational review, analysis and performance objectives;
22. Regional administrative coordination and committee leadership; and
23. Link County Strategic Plan with all Strategic Plans including the GP.

### **4. ECONOMIC DEVELOPMENT (TRAVEL COUNCIL AND PARTNERS)**

*Economic Committee, Economic Forum and Round Table, and Diversification committee.*

Economic development is facilitated through the Travel Council, collaborating with agencies, jurisdictions (municipalities, State, Chamber of Commerce and other partners). Priorities for activities include economic diversity, transient room tax monitoring and reporting, business partnerships, responsible recreation promotion, balancing tourism needs with environmental quality, marketing and branding; business retention and expansion, business incubators,



# GRAND COUNTY GENERAL PLAN 2030

## *"Adventurous Small Town Spirit"*

regional coordination and tourist accommodation; value added secondary processing; improving the supply of serviced industrial and commercial land; and retail diversity and product supply.

24. Data gathering and analysis – An Economic Forum is planned for 2022 with ongoing partner round tables;
25. Review reporting and board functions and develop an updated structure;
26. Further work regarding economic indicators, reporting and focus groups are planned with an update to the community profile;
27. With a revised Economic Advisory Committee, an updated Economic Master Plan will guide a mix of opportunities that will then update the GP; and
28. Benchmark current important indicators and begin community reporting in late 2022;
29. Work with the community on land use planning ensuring sound housing policies, and an active advisory group with a mix of residential, industrial and commercial development in various parts of the County conditioned by:
  - a. Encourage codes and policies that do not dilute an active commercial retail market; and
  - b. Continue to integrate development master plans into the GP especially the Highway corridors and the airport:
    - i. Develop marketing and outreach frameworks with partners;
    - ii. Work with and inform stakeholders and neighborhood groups (e.g. Spanish Valley, Thompson Springs, Cisco, Public lands, University, Moab and San Juan County, Hospital and Schools); and
    - iii. Pursue compatible industrial opportunities that support the airport; creating a marketing strategy in 2015.
30. Focus on projects such as business partnerships reducing the cost of business start-up through various tax incentives. Projects could include:
  - a. Vendors in retail clusters;
  - b. Street vendors and food courts;
  - c. Public art enterprises;
  - d. Craft breweries;
  - e. Business improvement districts;
  - f. Storefront urban and rural planning and public access, through physical and virtual modeling; and
  - g. Leveraged tax financing for sports, arts and entertainment venues.
31. A scenic corridor strategic plan can highlight ventures that are incorporated into the GP goals and policies. The following should be activated through codes, policies and projects:
  - a. Façade and theme formation and enhancement through consistent signage, pedestrian scaled development, connected through the



# GRAND COUNTY GENERAL PLAN 2030

## *"Adventurous Small Town Spirit"*

- gateways;
  - b. Inclusionary zoning;
  - c. Low impact live work studios;
  - d. Drop in zones with craft production;
  - e. Evaluate districts based on Crime Prevention Through Environmental Design (CPTED) principles and integrate into a master planning framework, picking at least one demonstration project;
  - f. Youth mentoring programs with business articulating educational advancement like management;
  - g. Form a strategic partnership with enforcement, property management and landlords to reduce social disturbance;
  - h. Stimulate affordable long term rental housing linked to service sector employment; and
  - i. Consider the formation of a housing symposium in the spring of 2022.
32. Regional economic development models should be explored including research and development cores such as:
- a. Capitalize the nature of tourism encouraging multi-jurisdictional partnerships;
  - b. Special taxation, enterprise zones for proactive development; and
  - c. Community indicators collaboration with the community foundation, investment and banking sector, developers, and universities.
33. High technology infrastructure enhances virtual opportunities and can build virtual communities for networking and communication:
- a. Service providers should be tapped as a partner in community wide high speed internet and cellular coverage, linked with educational institutions and business enterprise; and
  - b. Form a Greater Grand County Technology Council to promote hi-tech enterprise.
34. Establish a grant funding resource to tap collaborative resources, concerted master plans, and consider recruiting a full time grant administrator.
35. Develop an economic master plan that considers all partners (e.g. First Nation's groups, rural municipalities, economic sectors, Community Futures, Chamber of Commerce, universities and other educational institutions, state and federal agencies) and interests, and establishes important updates to the GP.

## **5. FINANCE**

### *Annual Finance Working Group*



# GRAND COUNTY GENERAL PLAN 2030

## *"Adventurous Small Town Spirit"*

The County Administrator facilitates the following activities:

1. Annual budgets;
2. Reserve funds for major improvements;
3. Cost recovery projects such as sewer and water – identified through the GWSSA;
4. Five year plans – for operational, and asset management – both tangible and intangible, and capital plans; and
5. Long range capital, and operation and maintenance plans.

The County Administrator coordinates capital planning between departments and the Commission.

Consider a capital master plan:

- a. Impacts and costs of roads, sewer, water, stormwater, solid waste, parks and recreation, and sources of revenues including the general fund (taxation), grants, and development levies; and
- b. Review all master plans for capital projects and incorporate into long range budgeting;
- c. Update the impact fee calculation with a focus on lowering fees for infill properties and green technologies;
- d. In partnership with other departments, reduce tax liability of County owned land and formulate policies for land assembly and development, aligning funds to enhance this enterprise, by developing consistent procedures for land sales;
- e. Formulate consistent tax incentive policies for various types of development including affordable housing partnerships; and
- f. Facilitate the formation of consistent policies for the allocation and disbursement of funds for affordable housing, impact fees, parks and public lands.

## **6. PARKS, RECREATION AND CULTURE**

*Community Clubs, Parks and Recreation Commission, and Heritage Advisory Committee.*

Areas of responsibility for programming and planning include:

1. Active and passive park spaces including trails, open space, displays, leisure parks, arenas and outdoor spaces;
2. Events such as the arena, parks and street fairs, airshows, and music festivals;
3. Facilities – capital planning with partners, operation and maintenance, space programming, energy efficiency impacts and reduction; and
4. Cultural lead for arts, historical, museum and heritage.

Parks and Recreation helps the community manage and initiate active and passive recreation, open space and trails planning and development, events and cultural support networks. A number of projects listed in the GP can best be governed by the following plans and groups:

1. Conduct a facilities analysis in conjunction with other departments, to determine operation and maintenance criteria, programming needs and future development opportunities and synergies;



# GRAND COUNTY GENERAL PLAN 2030

## *"Adventurous Small Town Spirit"*

2. Cultural master plan – Arts Board, Steering Committee – facilitated to develop:
  - a. Economic relationships;
  - b. Events planning and policy development including regional coordination (e.g. airshow, street fair, fastball, music festivals);
3. Specific multi-ethnic cultural activities with parks and recreation plan;
  - a. Review Star Hall Strategic Plan;
  - b. Update Heritage Advisory Committee terms of reference; and
  - c. Historical and museum needs analysis identifying designated protection areas and sites.
4. Project lists – expand the projects list to include capital plans from master plans and include needs analysis:
  - a. Urban and rural tree planting programs with volunteers and an annual basis;
  - b. Examine the use of trail exercise equipment;
  - c. Consider management of pesticides in all playfields; and
  - d. Cross generational projects - consider inclusion in expansion (e.g. bocce ball, Frisbee golf or lawn bowling).
5. Parks, Recreation and Culture (PRC) Master Plan  
*Steering committee and PRC committee, Arts Board, local host committees:*
  - a. Develop landscape agreements and plans in both public and private spaces designating xeriscape and drought resistant principles, best practices and appropriate planting species;
  - b. Map rural/urban interface and linkages to trails, parks, habitat and watersheds;
  - c. Through mapping, coordinate community clubs, land use, parks, trails, schools and facilities like arenas and playgrounds;
  - d. Joint use agreements review with all partners especially schools to capitalize common active recreation spaces, safe routes to school, senior's engagement, playgrounds and open space;
  - e. Identify volunteer groups and formalize working relationships through policies and procedures;
  - f. Partnerships with Trail Mix Advisory Committee through land use master plan, flood plain management and geotechnical evaluation;
  - g. List all PRC policies and procedures and update as necessary (e.g. civic arts, events scheduling and marketing);
  - h. Designation of the type of parks and recreation facilities will guide the production of site plans tied to capital plans and budgeting;
  - i. Explore adult exercise and accessibility options in parks and transportation planning, and specify at least one project in 2022;



# GRAND COUNTY GENERAL PLAN 2030

## *"Adventurous Small Town Spirit"*

- j. Through land use planning designate open space, passive and active recreation, and assign development opportunities;
  - k. Develop an urban/rural agriculture program in concert with social groups and evaluate effectiveness on an annual basis. Further enhance community gardens and designate at least three new areas;
  - l. Engage other departments in events planning and standardize scheduling and permits;
  - m. Regional facilities – fishing and orienteering at nearby lakes and rivers;
  - n. Cross generational evaluation – seniors and youth for physical education;
  - o. Social engagement – youth plan partnership between police and schools; and
  - p. Rural landscaping demonstration areas.
6. Trails overlay plan – *interest groups (e.g. equestrian, skateboard, or cyclists), PRC committee, Trail Advisory Committee.*
- a. Engage Union Pacific in proposals for a rail to trail program and potential multi-modal crossings;
  - b. Connect parks, visitor information, and museum to commercial nodes including downtown; and
  - c. Partnerships with State, clubs and trails groups for development of parkway and public land.

## **7. ENGINEERING AND PUBLIC WORKS**

*Parent Advisory Committees, neighborhood groups and Traffic Committee with UDOT;*

While the Public Works Department maintains and plans infrastructure and facilities, other departments collaborate as users - working together to evaluate needs, list projects, procure funding and to help with operation and maintenance.

### **Areas of responsibility:**

- 36. Infrastructure (sewer, water, roads, storm, street lighting and technology (fiber, etc.);
- 37. Budgeting and finance for all infrastructure assigning projects for development levies; local improvement district identification; latecomer fee assessment and policies; development improvement assessment and criteria (e.g. half street improvements); and other capital projects;
- 38. Permit processing – with other departments consider a developer's handbook and procedural flow charts;
- 39. Operation and maintenance of all urban systems;
- 40. Solid waste management and planning (arm's length);
- 41. Manage rights-of-way including street trees, boulevards, lighting, noise mitigation, drainage and all subsurface infrastructure;
- 42. Service delivery for street sweeping, public road maintenance, troubleshooting all services, snow removal and storm
- 43. water management; and
- 44. Emergency response and planning coordination;



# GRAND COUNTY GENERAL PLAN 2030

## *"Adventurous Small Town Spirit"*

45. Public Works facilitates infrastructure plans including water, sanitary, stormwater, and transportation, integrated with other plans including land use and parks, and stewards the public space;
46. Paramount endeavors include multi-modal mobility (bike, pedestrian, public transit, shuttles, freight, air, water and motor vehicles); public safety; adequate levels of service within reasonable budget constraints; short and long term budgeting in enterprise (e.g. sanitary and water) and non-enterprise areas (e.g. roads).

### **Infrastructure Master Plans**

#### **Transportation (2012) – 2022** plan would begin to:

- a. Identify current deficiencies;
- b. Update road classifications and mapping;
- c. Gather volume and capacity data;
- d. Forecast growth scenarios from land use;
- e. Develop long range infrastructure improvements for all modes;
- f. Identify ideal road cross sections;
- g. Identify levels of service zones used in subdivision and development regulations and policies;
- h. Evaluate the impacts of Utah Department of Transportation projects and coordinate with the County's Master Plan – e.g. Book Cliff's Highway;
- i. Capital projects list with costs, timetable and responsibility; and
- j. Bridge and crossing analysis including operation and maintenance; freight and dangerous goods mobility.

#### **StormWater (Public works)**

1. Retention codes, design standards and strategies;
2. Surface Water;
3. Green strategies including rain gardens, riparian buffers, bio-retention swales, and permeable pavement and pavers;
4. Flood plain mitigation and backflow protection;
5. Management of source contamination (infiltration and inflow);
6. Discharge design standards to help mitigate cross connections;
7. Update GP mapping and future infrastructure; and
8. Culverts and ditching replacement and upgrade strategies.

#### **Water: (GWSSA)**

- b. Assign a collaborative water group to work with regional interests;
- c. source and distribution analysis based on growth strategies;
- d. management of community water systems;
- e. individual wells;
- f. water source protection and long term mitigation;
- g. emergency protection and discharge management;
- h. update GP mapping and future infrastructure; and
- i. hydrant standardization.

#### **Sanitary Sewer:**

- j. capacity based on various growth scenarios;
- k. cross connection control;



# GRAND COUNTY GENERAL PLAN 2030

## "Adventurous Small Town Spirit"

- l. infrastructure and capacity improvements with project lists;
- m. discharge quality and management;
- n. emergency management and mitigation;
- o. update expansion options and GP;
- p. septage reuse and composting.

### **Solid Waste (2021):**

- q. curb side recycling strategies;
- r. landfill capacity and contamination mitigation;
- s. composting strategies.

**Fiber and High Speed Internet** – increasingly this service is as important to economic development and stability as other core services such as sewer, water and roads: Develop a fiber or high speed internet installation program and consider Wi-Fi in hotspot in all public areas including the County offices.

## **8. PLANNING AND ZONING (AND BUILDING)**

*Community groups, Development Review Team, Housing Advisory Committee, Business Improvement District, Planning Commission; Sustainability Committee (social, environmental and economic)*

Planning and Zoning combined with Building manages building codes, zoning, GP, and some portions of bylaw enforcement. The department facilitates plans with other departments and helps coordinate public decision making, community engagement and all master plans referenced in the GP. Please refer to the Healthy Economy section, Section 11.

Areas of responsibility:

- 5. GP facilitation (including all elements):
  - a. land use (rezoning);
  - b. GP amendments;
  - c. Housing;
  - d. Environment;
  - e. Transportation;
  - f. Infrastructure;
  - g. public safety; and
  - h. Subdivision.
- 6. Housing: Housing Advisory Committee in conjunction with HASU reports to the Commission to guide community decision making in the following key policy areas:
  - a. Affordable market and rental housing;
  - b. Land trusts and financing mechanisms;
  - c. Allocation and collection of specific funds;
  - d. Housing goals and policies within the GP and other policy documents;
  - e. Encouragement of housing diversity and integration;
  - f. Mixed use (commercial and light industrial) housing; and
  - g. Housing market studies, indicators and inventories.
- 7. Land Assembly and development: The County has a portfolio of surplus land that



# GRAND COUNTY GENERAL PLAN 2030

## *"Adventurous Small Town Spirit"*

could be considered for development under a number of policy scenarios. A land assembly community engagement exercise is planned to further explore the viability of these policy areas:

- a. Develop funding models for assembly of lands; purchase of lands; development planning including rezoning, land use amendments, site plan development, and preliminary design; and market analysis;
  - b. Develop specific land pricing policies and procedures, focusing on immediate priorities, and consider cost recovery, market value, impact fees, affordable housing, market advantage and competitiveness;
  - c. Inventory and categorize existing land into zoning, size, serviceability and marketability;
  - d. Explore opportunities for various ventures including affordable housing, business incubators, mixed use, specific underserved housing types (e.g. live/work studios);
  - e. Scope and set up specific future land acquisition opportunities; and
  - f. Circumscribe development planning opportunities by gauging market conditions; preparing development plans including zoning and GP amendments with preliminary design; and testing market conditions and opportunities.
8. Current planning including subdivision and development permits;
  9. Infrastructure – master plans for water; liquid waste (sewer); stormwater; roads/transportation (multi-modal – trails, water travel, bicycle, equestrian); solid waste and recycling;
  10. Land use master plan – continued improvement of land use descriptions and mapping helps shape the future of the County;
  11. Brownfields opportunity best practices and case studies;
  12. Link land use descriptions and policies to strategic plan and development bylaws;
  13. Regional land use planning – coordinate all regional land use areas within the greater Grand County area with other municipalities;
  14. Balance land use allocations through needs assessment from market conditions including measuring the diversity in housing, social impacts, and environmental monitoring and measure annually;
  15. Assess and report annually on a group of community indicators (see Appendix 17.4); and
  16. Conduct an area wide zoning and use site assessment and analysis with maps to determine buildable lands; future development potential; current zoning vs. current use; environmental, social and economic impacts and opportunities.
  17. Plan integration (Integrated Community Sustainability Plan–ICSP) (*social, environmental and economic standing committees*)
    - a. Social including health and support services: Review value statements in the health strategies and integrate within the ICSP;
    - b. Develop a focus group and annually report with valid and reliable indicators;
    - c. Facilities programming and analysis for increased health services both locally and regionally – partner with Grand Commission, Health District and State to develop combined strategies with all parts of the GP;



# GRAND COUNTY GENERAL PLAN 2030

## *"Adventurous Small Town Spirit"*

- d. Measure and report on the current needs for all types of care – acute, hospice, dependent and independent living; considering adaptability standards for aging in place and various funding strategies;
  - e. Review service levels for emergency services including air evacuation based on industry standards and integrate with future growth scenarios;
  - f. Using socio-demographic data evaluate future social and health needs and the provision of services including detox, low-income housing, transitional housing, educational opportunities, youth activity and drop-in center;
  - g. Initiate research into family residency and support services with the USU, and develop strategies that anticipate reception centers;
  - h. Working with State agencies identify future response to obstetric demands;
  - i. Consider an advisory committee for healthcare;
  - j. Gather key indicators using USU sources to identify important needs and report annually;
  - k. Working with other health regions develop a collaborative approach to health care, shared priorities, and consider advocacy approaches;
  - l. Initiate the formation of better data sources; and
  - m. Working with schools to identify ways of integrating youth into the educational environment and community.
9. **ENVIRONMENT** – The County is endowed with good air quality, adequate water supply, outdoor recreation opportunities and diverse habitat, primary forest types but with challenges that include wildfire, contaminated sites, steep slopes, floodplain, and air quality in some areas.

An environmental master plan in conjunction with an Integrated Community Sustainability Plan (ICSP) that partners with others could consider:

- a. Air quality and Radon – wood smoke; dust control – level of service and street sweeping;
- b. Defensible space requirements – identify regulations and develop education programs;
- c. Manage fuel loads in forested areas;
- d. Flood plain review and develop Flood Hazard Mitigation by considering:
  - a. Large scale mitigation strategies including diking, bank armoring, trail development and grade alteration;
  - b. Hydro-geotechnical analysis in specific areas;
  - c. Specific mitigation analysis based on existing construction and flood path management;
  - d. Evaluation and updating of flood modeling;
  - e. Impact analysis including property valuation offsets through land trades and risk analysis, including insurance coverage;
  - f. Modify Schedule 16.1.9 when modeling is updated;
  - g. Limit development in flood plains to parks and open spaces;
  - h. Provide "flood proofing" for occupied buildings in flood prone areas; and
  - i. Prescribe environmentally sensitive areas to manage riparian



# GRAND COUNTY GENERAL PLAN 2030

## *"Adventurous Small Town Spirit"*

spaces, habitat, slopes and soil types, and conserve open spaces.

### 10. PUBLIC SAFETY

*Board of Commissioners; Development Review Team; Neighborhood Planning;*

18. After consideration of a master plan, performance objectives may be included in the GP including:
  - a. fire response times (e.g. 10 minutes);
  - b. levels of service (e.g. transportation, emergency services);
  - c. Crime prevention management and neighborhood policing strategies.
19. A master plan identifies gaps in resources and charts endeavors to maintain safe neighborhoods and protect infrastructure from loss, such as disasters (floods or fire) and develops emergency response and services options and strategies.
20. Public Safety Master Plan – examines the community’s current and future ability to manage and deliver services. Service levels can be prescribed and included in the GP to help guide capital and operational plans including locations of fire halls, neighborhood policing infrastructure, Crime Prevention Through Environmental Design (CPTED) analysis and plans; and regional mutual aid and support. Strategies to consider in implementing the GP may include:
  - a. Water supply for firefighting – evaluate flows, capacity and infrastructure, suggest bylaw and policy changes including mandatory sprinklers;
  - b. Review emergency services response plan and levels of service;
  - c. Update all public safety bylaws with best practices, policies and procedures;
  - d. Fire risk analysis and strategies for mitigation;
  - e. Decision making strategies – public and neighborhood groups, school parent advisory committees, advisory groups, development review, planning commission, public safety programs (e.g. cultural education regarding fire safety);
  - f. Wildfire mapping and strategies – suggest development permit update and policy for fire smarting after analysis and mapping of the interface;
  - g. Road safety – accident incidents and improvements; speed control and management; intersection improvements; freight mobility, services and parking; uncontrolled rail crossings; secondary access and emergency routes;
  - h. Mutual aid agreements current and future;
  - i. Emergency response plan – coordinate and update considering protection of vital infrastructure including water treatment and sewage lagoons in the flood plain;
  - j. Capital plan for equipment and facilities including fire halls, police facilities, ambulance and emergency services;
  - k. Fire prevention evaluation of risks – working in partnership to develop risk assessment and response;
  - l. Crime Prevention through Environmental Design (CPTED) – insert into development review process working with Police, Public Works, and Fire and



## GRAND COUNTY GENERAL PLAN 2030

### *"Adventurous Small Town Spirit"*

- Emergency Services; map crime hot spots and develop design scenarios;
- m. Review emergency response potential and develop standardized response options for significant disasters (e.g. derailment, flooding, and wildfire);
  - n. Integration of safety planning into all GP elements including land use, transportation, housing, parks, recreation, culture, environment and emergency planning;
  - o. Indicator development and maintenance – continue to support current structure but develop integrated strategies with focus groups and reporting on an annual basis;
  - p. Housing and health support and analysis;
  - q. Social review of transient movement and regional approaches;
  - r. School safety support activities and mutual planning; and
  - s. Property maintenance review – bylaw team, best practices and needs assessment



# GRAND COUNTY GENERAL PLAN 2030

*“Adventurous Small Town Spirit”*

Implementation matrices – Italics – in process; Straight type – adopted; Italics bold – proposed – Commissions and Boards; Special Service and Local District Boards

LAND USE	ECONOMIC	ENVIRONMENT	SOCIAL	FINANCE
<i>Land use and levels of service analysis</i>		<i>Integrated Community Sustainability Plan – economic, equity and environmental – adaptation, mitigation</i>	<i>Cultural Master plan</i>	<i>Capital and Asset master plan – Facilities programming analysis</i>
<i>Sector plans</i>	<i>Opportunity analysis</i>	<i>Regional Air and Watershed Mgmt. Plan</i>	<i>Social master plan</i>	<i>Fees and charges and levels of service analysis</i>
<i>Land Use Code performance linkages</i>	<i>Distressed lands and funding analysis</i>	<i>Flood hazard mitigation report</i>	<i>Education master plan</i>	<i>Cost recovery and cost center analysis</i>
<i>Growth analysis and studies</i>	<i>Economic master plan</i>	<i>Community Energy planning</i>	<i>Health master plan (HIA)</i>	<i>Taxation and assessment analysis</i>
<i>Public lands study and overlaps</i>		Aquifer protection zones	Affordable Housing plan (2017) <i>Affordable Housing Plan</i>	<i>Fiscal impact analysis – cost of development – regional strategies and cost sharing</i>
<i>Transitional housing</i>	<i>Resource master plans</i>	<i>Brownfield study and opportunities mapping</i>	<i>USU certification and training initiatives</i>	<i>Grant review and funding proposals</i>
<i>Mixed use analysis – e.g. Highway and Fringe areas</i>				<i>Budget analysis and decision making – Org. review</i>
<i>Scenic resource and corridor analysis</i>			Well-being indicators	<i>Impact fee analysis</i>
<i>Growth management phasing - annexation</i>				
<i>Current planning streamlining</i>				
<i>Regional Land use code and General Plan</i>				



# GRAND COUNTY GENERAL PLAN 2030

*“Adventurous Small Town Spirit”*

LAND USE	ECONOMIC	ENVIRONMENT	SOCIAL	FINANCE
<b>LEAD, GROUPS, COMMITTEES AND PARTNERS</b>				
<i>State water rights – State engineer</i>	EcDev Advisory board Ecdev diversification	Noxious weed control	Children’s Justice Center Advisory board	<i>Annual review group</i>
<i>Regional planning group</i>	Arches Hotspot region committee	Moab Mosquito Abatement District	Library board	Audit committee
Board of Adjustment	<i>Tourism board</i>		<i>Health regional advisory</i>	Budget Advisory
Boundary Commission	Travel council		Historical preservation	<i>Capital improvement plan advisory</i>
Planning Commissions	<i>Associations – mines, minerals, ag, trade shows, conferences</i>		Housing Authority Task force	
			Homeless Coordinating Committee	
			<i>Youth committee and liaison</i>	
			Canyonlands Health Care	
			Housing Authority of Southeastern Utah (HASU) Rural Community Assistance Corp	



# GRAND COUNTY GENERAL PLAN 2030

*“Adventurous Small Town Spirit”*

DECISION MAKING	PUBLIC SAFETY	TRANSPORTATION	PARKS, REC, NATURAL AREAS	UTILITIES and INFRASTRUCTURE
Public Engagement strategy	Wildfire Management Plan	Active transportation plan	Parks, Recreation and Culture Master Plan	County Master plans – water, sewer – GWSSA/City
IT strategic plan	Fire fighting district study	Unified Transportation MP Level of service analysis – Road and mobility classifications	Open space analysis and incentives	Water protection areas – Castle Valley
Organizational analysis	Public Safety master plan – Sheriff, Fire, Emergency Services and Emergency Planning	Road and Streets codes and standards	Park Site Plans	IT strategic Plan
Regional Growth Strategy	Social master plan – integrated municipal plan	Capital Asset Plan		Infrastructure Master Plan Water Drainage Liquid Waste Solid Waste
Community Strategic plan		Airport Master Plan 2015 Airport Overlay and Master plan Update		Regional growth strategies
County Commission Strategic Plan	Emergency routes and response times	Forest services Access Plan	Culture and heritage study	Water conservation regulations and policies
Community Indicators (CI)	Sheriff Strategic Plan	Public Lands Initiative	Youth and Age Friendly plan	
		Parking study – Transportation demand management	Accessibility Plan	
<b>GROUPS, COMMITTEES AND PARTNERS</b>				
CI focus groups	Safety working group	School district and Parents advisory council	Public Lands oversight group – BLM, State, Forest, National	Cross-dept. working group
Client Engagement Group	Regional CPTED support	USDOT	Recreation Boards	IT committee – users/strategic Grand County Technology Group
Utah State University	Local Emergency Management committee	Airport Board	Parks and Recreation Committee	State Working group and research on water source protection and capacities
Planning Commission	Auxiliary police	Grand County Transp. SD	Schools	Grand county Water & Sewer Agency (GWSSA) Grand County Water and Sewer admin



# GRAND COUNTY GENERAL PLAN 2030

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County Commission	Sheriff Advisory group	Community and Neighborhood Associations	Federal Parks Liaison	Grand County Water conservancy
<b>DECISION MAKING</b>	<b>PUBLIC SAFETY</b>	<b>TRANSPORTATION</b>	<b>PARKS, REC, NATURAL AREAS</b>	<b>UTILITIES and INFRASTRUCTURE</b>
Regional Planning Commission		Public Lands working group	SITLA working group	
Regional Working Groups – Canyon Country Partnership	Rural Crime Watch and Neighborhood policing	Regional Transportation group (UDOT)	Trails committees – non-motorized Motorized	Spanish Valley Water and Sewer
On-line engagement platform	Fire advisory group	Forest service working group	Libraries liaison	Grand County Solid Waste DB
Arches special service District			Grand county Rec Special District	Thompson Springs Special Service Water DB Thompson Springs Special Service Fire DB
			State Parks working group	
			BLM working group	



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